

2014 Annual Report

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Chairman's Report

The start of Asher Fisch's tenure as the West Australian Symphony Orchestra's new Principal Conductor and Artistic Adviser marked the start of an exciting new chapter for the company in 2014. It was a rewarding year, both artistically and financially, with the company recording a \$161,891 profit. The Orchestra presented more than 190 performances, reaching an audience in excess of 200,000 during the year.

In August WASO brought to our audience a hugely successful Beethoven Festival, the first one of its kind in Perth. Under the baton of Maestro Fisch, the Orchestra performed all of Beethoven's nine symphonies over two weekends, to great critical and audience acclaim. The festival attracted an audience of around 10,000 with three of the six concerts in Perth sold out. The Orchestra travelled to Albany to launch the Festival and performed to a capacity audience in the Albany Entertainment Centre for the first time in that venue. Hundreds of school students also enjoyed a free open rehearsal.

Through WASO's Principal Partnership with Wesfarmers Arts, the Orchestra was honoured to help Wesfarmers mark their 100th anniversary by performing in a free community concert in April, held in Northam, the Wheatbelt town that was the birthplace of this iconic West Australian company.

In November, WASO was privileged to be part of the ANZAC commemorations events held in Albany. Members of WASO shared the stage with The Waifs, Dan Sultan and Katie Noonan as part of a special free community concert, conducted by Benjamin Northey.

After the introduction of a Community Engagement department in 2013, this area has continued to grow rapidly with the introduction of a number of new programs. In June 2014, WASO launched a new music education program in the remote Pilbara town of Onslow which provides free

music lessons to all students in the Primary school. Later in the year WASO launched the pilot of a new El-Sistema inspired music education program in three primary schools in Kwinana. This is a significant program that is being delivered at no cost to the participating schools and aims to empower children from disadvantaged backgrounds through classical music.

In December WASO took the first steps towards launching a significant cultural exchange program with the China Philharmonic Orchestra (CPO). Three musicians from the Orchestra travelled to Beijing for a week of rehearsals and performances with the CPO. This visit marked the official start of a long-term partnership with the CPO which will foster cultural awareness and share expertise between professional musicians and administration staff in both orchestras.

There were many artistic highlights during the MACA Limited Classics and Alcohol. Think Again Masters series with WASO performing alongside an impressive list of guest soloist and conductors. In 2014 WASO welcomed fourteen outstanding guest artists to the Orchestra for the first time. WASO debuts included violinists Alina Pogostkina, Karen Gomyo and Alina Ibragimova and conductors Olari Elts, Jahja Ling and Matthew Halls.

The Alcohol. Think Again Masters series included the Australian Premiere of Erkki-Sven Tüür's *De Profundis* which was co-commissioned by the Helsinki Philharmonic Orchestra, Estonian National Symphony Orchestra and WASO. In October, WASO celebrated the 60th birthday of Australian composer Carl Vine with the world premiere of his Concerto for Orchestra.

The WASO Chorus enjoyed a very successful season under the direction of a new leadership team comprised of Chorus Director, Christopher van Tuinen and Vocal Coach, Andrew Foote. The Chorus featured in a variety of concerts throughout the year, from The Lord of the Rings to Handel's

Messiah. A highlight of their season was their performance in Beethoven's Ninth symphony, the finale to the Beethoven Festival.

WASO returned to Perth Zoo for a family concert featuring former Wiggle Sam Moran, as well a special collaboration between Kate Ceberano and Teddy Tahu Rhodes. Special events in 2014 celebrated motion picture music with the Orchestra presenting WASO at the Movies with conductor Richard Kaufman, Pixar in Concert; and the second instalment in The Lord of the Rings trilogy, The Two Towers.

I would like to acknowledge the ongoing support received from our corporate and funding partners as well as our many donors. On behalf of the board I would like to thank the Federal and State Governments, our Principal Partner, Wesfarmers Arts and our many other partners, sponsors and patrons. WASO would not survive without your continued generosity.

I would also like to extend my gratitude to the talented and dedicated group of musicians and administration staff at WASO for their commitment and passion. Finally I would like to acknowledge the support given to me by my fellow Board members, and thank them for their dedication and diligence to the company.

James Holmes à Court AC Chairman



Chief Executive's Report

In my seven years at the helm of WASO, 2014 stands out as a year of great achievement, with the Orchestra reaching new artistic heights and the company reaching out even further into the community to ensure that we live and breathe our vision to touch souls and enrich lives through music. Despite challenging economic conditions, WASO finished the year with a surplus, thanks to the hard work of the company and the ongoing commitment from our community of supporters. The support we receive from our audience, the federal and state governments, sponsors and donors is crucial to our survival and we are immensely grateful and humbled by their generosity.

After the announcement of his appointment in 2012, WASO's new Principal Conductor and Artistic Adviser, Asher Fisch arrived for the start of his keenly awaited tenure. From our season opening in March, through to the Beethoven Festival in August, Asher's artistic leadership had an immediate impact on the Orchestra, with every one of his concerts receiving critical acclaim. His vision for the Orchestra was most apparent during the Beethoven Festival, with his strong leadership guiding the musicians to even greater heights of artistic achievement. It was clear early on that this was the start of a great musical partnership.

Financially, the company was able to deliver a surplus of \$161,891, with a number of sold out concerts in the Beethoven Festival providing an additional income stream to support the Masters and Classics seasons. Pop artist Ben Folds returned to WASO for two concerts in November, and this late addition to the season added two more sold out concerts to the 2014 calendar. WASO also announced two new major partnerships, securing naming rights sponsors for the Alcohol. Think Again Masters Series and MACA Limited Classics Series.

After the expansion of our community engagement department in 2013, this area continued to be a strategic focus for the organisation. A number of new initiatives were introduced to widen the reach of the program and engage new sectors of the community. These programs are another way that we aim to make music accessible to the community, with the potential to have a long lasting impact on the young participants' lives.

WASO continues to be committed to taking music to all corners of the vast state of Western Australian and in 2014 we delivered two WASO on the Road tours. The two tours visited Karratha, Roebourne, Onslow and Dampier in the Pilbara and Albany, Denmark and Jerramungup in the Great Southern, with musicians delivering workshops for students as well as free concerts for the wider community. One of WASO's new education programs was also launched in Onslow, which further cements our investment in this area, thanks to the support of the Chevron operated Wheatstone Project.

At the end of 2014 we were delighted to announce a new management structure for WASO's main performance venue, the Perth Concert Hall, which will see us begin 2015 as the new venue manager. After successful negotiations with the City of Perth and the State Government, an initial twelve month contract was signed, and a new not for profit entity, WA Venues and Events Management Pty Ltd, set up to operate as a sister company of WASO Pty Ltd. It's an exciting new challenge and one that brings huge opportunities for the company.

As always, we are incredibly grateful for the extraordinary support that we continue to receive from our loyal and passionate community of supporters. I wish to echo the thanks of our Chairman to the Australian and

Western Australian Governments, our sponsors, donors and valued audience members. In particular I would like thank Richard Goyder and the team at Wesfarmers Arts, WASO's Principal Partner. It was a privilege to help Wesfarmers celebrate their 100th anniversary in 2014, particulally as they are an organisation that plays such a vital role in supporting the arts in Western Australia.

I would also like to acknowledge the Board of Directors for their strong corporate governance and wise counsel. Finally I would like to acknowledge the Orchestra, Chorus and administrative staff who make up the WASO team. I feel very fortunate to work with such a talented, creative and committed group of individuals who every day strive to turn our vision into a reality. I thank them all for their outstanding contribution and dedication to the company.

Craig Whitehead Chief Executive



Key Performance Indicators

ОИТСОМЕ	MECHANISM	MEASURE	2013	2014
ARTFORM				
Artistic quality and excellence of craft	External reviews by National reviewers	Noted improvement in all performance	Clear improvement in performance standard overall and in individual sections noted from 2012 reviews	Clear improvement in performance standard overall and in individual
	Exit interviews with conductors /soloists	areas	sections noted from 2012 reviews	sections noted from 2013 reviews
Audience engagement and stimulation	Subscription Renewals	Audience satisfaction	Achieve no less than 80% subscription renewal rate	Achieve no less than 85% subscription renewal rate
	Market Research		92% of total sample aware of WASO brand	93% of total sample aware of WASO brand
Curation and development of artform	Commissions and WASO premieres	Number of new works and Premieres	2 new commissions started and 2 new works presented	2 new works commissioned, 2 works new to Perth
Pit services arrangements	Service Level Agreement with WA Opera and WA Ballet	Formalise 2014 services arrangements with WA Opera and WA Ballet by provision of a written Service Level Agreement	WA Ballet: 2 x mainstage (3 weeks each) 1 x Forrest Place or equivalent	By latest 30 June 2013
			WA Opera: 3 x mainstage (3 part weeks each) 1 x Opera in the Park	for 2014 activity

Key Performance Indicators cont.

OUTCOME	MECHANISM	MEASURE	2013	2014	
ACCESS					
Maximise access and diversity of audiences	Capital city performances home market including metropolitan Perth	Number of performances and total attendance	202 performances performing to 186,486 people. 86,000 paid attendances.	190 performances performing to 202,280 people. 86,000 paid attendances.	
	Regional performances	Number of performances and attendance	7 regional community performances	7 regional community performances	
Access through digital platforms	Broadcasts/webcasts	Number of productions	5 productions webcast 1 production broadcast	4 productions webcast 1 production broadcast	
		Reach of digital activities	95,000 online viewers of our webcasts live and on demand. 1,300 Twitter followers 3,500 facebook friends 105,000 WASO website visits	110,000 online viewers of our webcasts live and on demand. 480 Twitter followers 3,620 facebook friends 105,653 WASO website visits	
Access through education programs	Schools/youth performances	Number of Performances/ Workshops	45 Education performances	44 Education performances	
	On line education programs	Development of content	45 Education performances		

Key Performance Indicators cont.

ОИТСОМЕ	MECHANISM	MEASURE	2013	2014	
SECTOR DEVELOPMENT					
Make interconnections with other companies/ artists	Artistic collaborations	Number	10 artistic collaborations	10 artistic collaborations	
Development of artists	Artist development programs	Number of artists and number of activities	50 young artists supported and mentored	75 young artists supported and mentored	
	Young artists surveyed	Training satisfaction rating	95% satisfaction	95% satisfaction	
FINANCIAL					
Reserves ratio	Financial analysis	Net assets divided by annual expenditure	Reserves maintained in excess of 20%	Reserves maintained in excess of 20%	
Working capital ratio	Financial analysis	Current assets divided by current liabilities	In excess of 1.3	In excess of 1.4	
Operating margin	Financial analysis	Surplus divided by income as %	In excess of 1.5%	In excess of 1.5%	

The Year in Brief

WASO presented 190 performances, workshops and artist development activities to in excess of 202,000 people.

Subscription Series Performances

	No. Performances		Attendances	
	2014	2013	2014	2013
Masters	16	16	22,031	20,323
Classics	16	16	21,074	19,322
Morning Symphony	6	6	9,051	8,266
Chamber	6	6	2,245	1,931
Family	4	4	5,190	6,052
Latitude	2	2	457	693
Other Classical	6	7	9,489	6,419
Total	56	50	69,537	63,006

The number of attendees at subscription concerts for 2014 was higher across almost all series than 2013.

The 2014 subscription campaign generated a revenue increase of 13.85% and tickets sales increase of 7.52% compared to 2013 (excludes the 2014 Beethoven Festival). Subscription tickets represented 51% of tickets sold for subscription series performances.

Single night ticket sales for these performances were 91% higher than 2013 levels (excludes the Beethoven Festival).

Other Performances, Workshops and Artist Development Activities

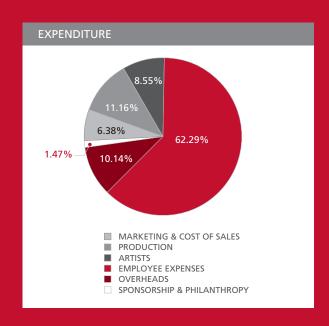
	No. Performances		Attendances	
	2014	2013	2014	2013
Specials	12	9	21,896	17,398
Hires	4	3	20,550	6,600
Joint Venture	0	3	0	7,772
Education	44	66	9,500	16,213
Opera	16	19	32,473	36,535
Ballet	25	25	20,137	17,188
Free and other community	28	20	27,819	21,212
Artist development	5	7	418	612
Total	134	152	132,773	123,780

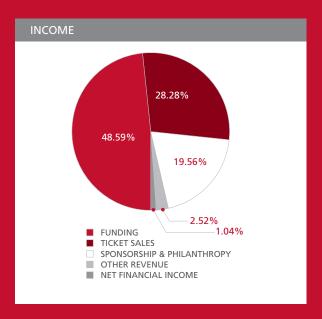
Special concerts have continued to be a successful avenue to offering a variety of musical genres to a broad audience.

WASO continued to maintain a strong presence in education and community engagement projects throughout Western Australia, visiting several towns and their schools in three regional centres.

Additionally, ABC FM broadcast twenty nine WASO performances during the year, and WASO broadcast four performances via web streaming including the Symphony in the City performance which was also broadcast direct to three regional centres.

The Year in Brief cont.





The Company

ORCHESTRA

Asher Fisch Principal Conductor & Artistic Adviser Vladimir Verbitsky Conductor Laureate Christopher Dragon Assistant Conductor

Violin

Semra Lee-Smith
(Assistant Concertmaster)
Zak Rowntree
(Principal 2nd Violin)
Kylie Liang
(A/Associate Principal 2nd Violin)
Sarah Blackman
Fleur Challen
Stephanie Dean
Rebecca Glorie

Rebecca Glorie Beth Hebert Shaun Lee-Chen Akiko Miyazawa

Anna O'Haganv

Ken Peeler Melanie Pearn Graham Pyatt Louise Sandercock Jolanta Schenk

Ellie Shalley Jane Serrangeli Jacek Slawomirski

Bao Di Tang Cerys Tooby David Yeh

Viola

Vacant (Principal)
Alex Brogan (Associate Principal)
Kierstan Arkleysmith
Nikola Babic
Katherine Drake
Alison Hall
Rachael Kirk
Allan McLean
Helen Tuckey

Cello

Rod McGrath (Principal) Louise McKay (Associate Principal) Shigeru Komatsu Oliver McAslan Xiao Le Wu Eve Silver Fotis Skordas Tim South Nicholas Metcalfe

Double Bass

Andrew Rootes (Principal) Joan Wright (Associate Principal) Christine Reitzenstein Louise Ross Andrew Tait Mark Tooby

Flute

Andrew Nicholson (Principal) Mary-Anne Blades (Associate Principal)

Piccolo

Michael Waye (Principal)

Oboe

Peter Facer (Principal) Liz Chee (Associate Principal)

Cor Anglais

Leanne Glover (Principal)

Clarinet

Allan Meyer (Principal) Lorna Cook

Bass Clarinet

Alexander Millier (Principal)

Bassoon

Jane Kircher -Lindner (Principal) Adam Mikulicz (Associate Principal)

Contra Bassoon

Chloe Turner (Principal)

Horn

David Evans (Principal) Sharn McIver (Associate Principal) Robert Gladstones (Principal 3rd) Julie Brooke Francesco Lo Surdo

Trumpet

Brent Grapes (Principal) Evan Cromie (Associate Principal) Peter Miller

Trombone

Joshua Davis (Principal) Liam O'Malley (Associate Principal)

Bass Trombone

Philip Holdsworth (*Principal*)

Tuba

Cameron Brook (*Principal*)

Timpani

Alex Timcke (Principal)

Percussion

Vacant (Principal) Troy Greatz (Associate Principal)

Harp

Sarah Bowman (Principal)

The Company cont.

BOARD OF DIRECTORS

Janet Holmes à Court AC (Chairman) Mark Coughlan Keith Kessell Barrie Lepley (Deputy Chairman) Anne Nolan Paul Shannon

Julian Sher Michael Utsler

ADMINISTRATION

Executive Office

Craig Whitehead Chief Executive Claire Burlinson **Executive Assistant**

Human Resources

Ellen Wisdom Executive Manager, Human Resources Rachael Taylor Human Resources Assistant

Artistic Planning

Evan Kennea Executive Manager, Artistic Planning Claire Stokes Program Manager Alan Tyrrell Program Manager Maya Kraj-Krajewski Artist Liaison & Chorus Administrator

Orchestral Management

Keith McGowan Executive Manager, Orchestral Management David Cotgreave Production and Technical Manager Richie Burton Orchestra Operations Manager Alistair Cox Orchestra Manager Breanna Evangelista Orchestra Management Assistant Wee Ming Khoo Music Librarian Noel Rhind Orchestral Operations Coordinator

Business Service

Chief Financial Officer Peter Freemantle Andrew Chew Systems Administrator Angela Miller Accountant Payroll Administrator Svetlana Williams Sushila Bhudia Accounts Officer

Community Engagement

Executive Manager, Community Engagement Cassandra Lake Fiona Taylor **Education Coordinator** Gemma McDonald Community Development Coordinator

Corporate Development

Marina Woodhouse Executive Manager, Corporate Development Luci Steinhardt Corporate Partnerships Executive Cliona Hayes Corporate Partnerships Coordinator Ginny Luff Corporate Partnerships & Events Coordinator

Philanthropy

Alecia Benzie Executive Manager, Private Giving Jane Clare Fundraising & Philanthropy Officer

Marketing

Robyn Westbrook

Kelli Carnachan Executive Manager, Marketing Nancy Hackett Marketing Manager Paula Schibeci Public Relations Manager Marc Missiaen Relationship Marketing Manager Gina Beers Graphic Designer Kirsty Chisholm Digital Marketing Coordinator Courtney Walsh Marketing Intern Sava Papos Customer Service & Sales Manager Customer Service & Philanthropy Coordinator Josie Aitchison Beverley Trolio Customer Service Coordinator Customer Service Officer Alana Arnold Customer Service Officer Margaret Daws Vicki Prince **Customer Service Officer** Customer Service Officer Debbie Silvester Customer Service Officer

The Company cont.

ADMINISTRATION

New West Australian Symphony Orchestra employees:

Gina Beers Graphic Designer Sushila Bhudia Accounts Officer Claire Burlinson **Executive Assistant**

Richie Burton Orchestral Operations Manager Breanna Evangelista Orchestra Management Assistant

Peter Facer Principal Oboe

Cliona Hayes Corporate Partnerships Coordinator Artist Liaison & Chorus Administrator Maya Kraj-Krajewski Ginny Luff Corporate Partnerships

& Events Coordinator

Community Development Coordinator Gemma McDonald

Fiona Taylor **Education Coordinator** Rachael Taylor Human Resources Assistant

Christopher Van Tuinen Chorus Director Andrew Foote Chorus Vocal Coach

And farewell to:

Payroll Officer

Margaret Blades Susan Brannigan Functions & Events Coordinator Orchestral Operations Manager Education Coordinator John Chaplin Hannah Clemen

Kathy Corecig Library Assistant Jessica Holmes Graphic Designer Marketing Assistant Annie Loo

Megan Lo Surdo Events Coordinator & Executive Assistant Stephen McAllan Artist Liaison & Chorus Administrator

Principal Viola Marilyn Phillips

Sharmini Poulsen Corporate Partnerships Manager

We thank them for their professional and personal contributions to the company.

The Company cont.

WASO CHORUS

Christopher van Tuinen Chorus Director Andrew Foote Vocal Coach Lea Hayward Accompanist

Soprano

Valerie Bannan Lisa Barrett Anna Börner Annie Burke Alinta Caroll Sophie Chapman Penelope Colgan Clara Connor Rebecca Cooper Cate Creedon Sian Dhu Ceridwen Dumergue Casey Edwards Bronwyn Elliott Lindsay Foster Louise Gillett Kath Goodman Lesley Goodwin Pauline Handford Heather Hannan Diane Hawkins Ruth Henderson Victoria Hogg Blanche Holzman Michelle John Katherine Langdon Ginny Luff Ciara McCaughey Stephanie McGann Marie McKinnon Gemma McNamee Hayley Mitchelmore Gemma Mullaney Elysia Murphy

Stephanie Parkinson

Rochelle Rabel Natalia Robayo Ann Robinson Fiona Robson Jane Royle Sarah Shneier Gosia Slawomirski Katrina Stanley Vickie Swift Magdalena Todea Rebecca Tynas Margaret Warburton Veronique Willing Nicole Zago

Alto

Marian Agombar Marian Agombar Lisa Barz Cheryl Bell Llewela Benn Jo Bennett Daniela Birch Patsy Brown Mhairi Cameron Sue Coleson Jeanette Collins Kay Dewar Catherine Dunn Julie Durant Kaye Fairbairn Davina Farinola Jenny Fay Susanna Fleck Diane Graves Anne Hatten Kate Hill Jill Jones Serena Kay

Shew-Lee Lee Diana MacCallum Chrissie Mavrofridis Clare May Sarah McLellan Margot Morgan Lynne Naylor Philomena Nulsen Deborah Pearson Liz Rombawa Neb Ryland Julie Summers Claire Taylor Olga Ward Moira Westmore JacquieWright

Tenor

Roger Blazey
Michael Champion
Peter Clay
Rod Gonzales
Ian Gordon
Allan Griffiths
Peter Handford
Don Moore
John Moreton
John Murphy
Andrew Paterson
Rey Rombawa, Jr.
Chris Ryland
Kim Sebbage
Paul Spencer
Malcolm Vernon

Bass

Justin Audcent

Michael Berkeley-Hill Paul Brayshaw Ryan Bunney James Devenish Hubert Durand Geoff Garside Ken Gasmier Barry Goddard Stephen Hastings Tony King Andrew Lynch Tony Marrion Benjamin Martis Patrick Melling Peter Ormond Viv Read Jim Rhoads Steve Sherwood Chris Smith Geoffrey Suttie Ray Thorneloe Robert Turnbull David Webster Mark Wiklund Donald Wilson Andrew Wong

Artistic Report

In 2014 we welcomed Asher Fisch to WASO as our new Principal Conductor and Artistic Adviser. Asher's concerts were the undoubted highlights of an exceptional year of music-making at WASO.

The cornerstone of Asher's first year as Principal Conductor was August's Beethoven Festival. Over three weeks, the orchestra prepared all nine Beethoven symphonies, touring Symphonies 1, 2 and 5 to the Albany Entertainment Centre, and then presenting the whole cycle over two weekends in Perth. This was the first time that the cycle had been presented in Western Australia and the critical and audience feedback was rapturous.

Asher's superb musicianship and strong artistic leadership made an immediate impact on the orchestra, with improvements across many aspects of performance noted by the musicians. critics and audience members.

Other highlights of the 2014 season included a magisterial performance of Bruckner's Symphony No. 4 by Simone Young, a superbly fresh Messiah conducted by Matthew Halls, WASO's first performances of Rossini's Stabat Mater and a powerful reading of Shostakovich's Symphony No. 5 by one of our favourite guest conductors, Alexander Lazarev.

WASO takes pride in building ongoing relationships with some of the world's great musicians, helping to ensure a continuity of high-quality musicmaking across the season. In 2014 we welcomed back returning and regular guest conductors including Simone Young, Conductor Laureate Vladimir Verbitsky, Baldur Brönnimann, Michael Stern, Alexander Lazarev, Paul Dyer and Benjamin Northey, and soloists Daniel Sumegi, Alban Gerhardt, Piers Lane, Stephen Hough, Lukáš Vondráček, Rachelle Durkin, Jacqueline Dark, Michael Collins, James Clayton, Steve Davislim and Fiona Campbell.

Making their WASO debut were conductors Jahia Ling, Olari Elts, Andrew Grams, Matthew Halls, Vanessa Scammell and Shih-Hung Young, and soloists Alina Ibragimova, Alina Pogostkina, Marcy Stonikas, Siobhan Stagg, Christopher Purves, Christopher Field, Richard Butler, Karen Gomyo, John Longmuir, Maxim Rysanov and Stephen Lin. Sam Moran made his debut presenting a family concert and well-known foodies Maggie Beer and Simon Bryant were joined by conductor Guy Noble for The Cook, The Chef and WASO at the Perth Convention & Exhibition Centre.

In 2014 our Chamber Series was once again presented at both Government House Ballroom in Perth and Fremantle Town Hall. Our Latitude new music festival was conducted for the first time by the internationally acclaimed Swiss conductor Baldur Brönnimann, and featured soloists from the music staff of The University of Western Australia and The WA Academy of Performing Arts. The two Latitude concerts at the Astor Theatre in Mount Lawley once again featured the best new music from around the world, including the world premiere of a new Clarinet Concerto by Perth composer Lachlan Skipworth.

We helped Wesfarmers, celebrate their 100th Anniversary with a free outdoor concert in Northam. We were also privileged to be involved in the Anzac Albany Centenary Commemoration in November, presenting a free community concert with guest artists The Waifs, Katie Noonan, Dan Sultan and his band, Gina Williams and Guy Ghouse, choristers from the Great Southern Grammar School, and performers from the Royal Australian Navy.

Our Family Series concerts attracted large audiences to the Perth Concert Hall and our young audience enjoyed dancing and singing along with former lead singer of The Wiggles, Sam Moran at the Perth Zoo. Also attracting large audiences were film events Pixar in Concert, The Lord of the Rings: The Two Towers and WASO at the Movies. Returning to WASO for the third time, American singer/songwriter Ben Folds performed to packed houses with the orchestra in November.

Australian Artists

As one of Australia's leading orchestras, WASO seeks to engage talented Australian artists and showcase their artistry to our audience. In 2014 we were delighted to work with the following Australian artists:

Conductors

Vladimir Verbitsky, Simone Young, Benjamin Northey, Peter Moore, Christopher van Tuinen, Christopher Dragon, Brett Kelly, Vanessa Scammell, Nicholas Buc and Richard Mills.

Other Artists

Steve Davislim, Daniel Sumegi, Piers Lane, Paul Dyer, Rachelle Durkin, Jacqueline Dark, Siobhan Stagg, Richard Butler, Eddie Perfect, Kate Ceberano, Teddy Tahu Rhodes, James Clayton, Fiona Campbell, Christopher Field, Matthew Styles, Ashley Smith, Stephen Curry, Sam Moran, Peter Rowsthorn, The Waifs, Katie Noonan, Dan Sultan, Maggie Beer and Simon Bryant.

WASO Musicians

WASO is proud to highlight the exceptional talents of our musicians in concerto and other solo performances:

Andrew Nicholson, Shaun Lee-Chen, Rod McGrath, Joshua Davis, Peter Facer and Graham Pyatt.

Artistic Report Cont.

Assistant Conductor

Christopher Dragon continued in the position of Assistant Conductor, working closely with and being mentored by Asher Fisch and other guest conductors. During the year he conducted part of Symphony in the City, a Family Series concert, and workshopped and recorded three works by Western Australian composer Lachlan Skipworth as part of Lachlan's Early Career Residency at WASO. With WASO's support he also travelled interstate and overseas to participate in masterclasses and competitions. This position continued to be supported by the Simon Lee Foundation and Symphony Services International

New Music

WASO is a leader in Western Australia for the performance, support and promotion of new Australian and international works. In 2014 we gave the Australian premiere of Estonian composer Erkki-Sven Tüür's De Profundis, which WASO cocommissioned along with the Helsinki Philharmonic Orchestra, Estonian National Symphony Orchestra, Netherlands Broadcasting Companies TROS, AVRO, NTR for the Netherlands Radio Philharmonic in De Vrijdag van Vredenburg. This premiere was conducted by Erkki-Sven's fellow countryman Olari Elts, making his WASO debut. Our performance of Peter Sculthorpe's Mangrove in our Latitude New Music Festival became a memorial performance to the great Australian composer, who passed away just a few months previously. We celebrated Australian composer Carl Vine's 60th birthday with the World Premiere of his Concerto for Orchestra and brought the best new music from Australia and around the world to our audiences.

New Australian Works

World Premiere

Carl Vine: Concerto for Orchestra (WASO commission) Lachlan Skipworth: Clarinet Concerto

New International Works

World Premiere

Tod Machover (and the people of Western Australia): *Symphony* for *Perth*

Australian Premiere

Erkki-Sven Tüür's *De Profundis* (WASO Co-commission) Anders Hillborg: *Cold Heat* Rolf Wallin: *Act* Kaija Saariaho: *Verblendungen* Simon Steen-Andersen: *Double Up* Mark-Anthony Turnage: *Hidden Love Song*

BROADCASTS

The ABC supports WASO through regular broadcasts of our concerts throughout the year. A total of twenty nine broadcasts of WASO performances were heard on ABC Classic FM around Australia and around the world. WASO webcast four performances live via iiNet, which are also available on-demand. Selected webcasts were screened at the Northbridge Piazza and James Street Amphitheatre and the Symphony in the City webcast was also simulcast at theatres in Albany, Kalgoorlie and Margaret River. It was also broadcast live at twenty three Community Resource Centres, including Toodyay, Kalbarri, Nannup, Kununurra, Bridgetown and Coolgardie via Westlink.

Artistic Report Cont.

WASO CHORUS

Under the guidance of new Chorus Director Christopher van Tuinen and Chorus Vocal Coach Andrew Foote, the WASO Chorus enjoyed something of a renaissance in 2014. Christopher and Andrew brought a renewed focus on musicianship and singing techniques which helped noticeably lift the performance standards of the Chorus. The Chorus performed a wide variety of repertoire across the season, from Handel's Messiah to music from The Lord of the Rings and also featured in the final performances of our Beethoven Festival, performing the mighty Symphony No. 9 to great acclaim. The City of Perth Symphony in the City was performed for the third time at Langley Park with approximately 20,000 people in attendance. The program included highlights of the forthcoming 2015 season as well as popular classics. We also paid tribute to the late Peter Sculthorpe who passed away in 2014 with a performance of his work Kakadu. Symphony in the City was conducted by Richard Mills with WASO's Assistant Conductor Christopher Dragon guesting in one work. Two WASO principal musicians (Peter Facer and Joshua Davis) were the featured soloists and Australian comedian and actor Eddie Perfect returned to host the concert for the second time.

Collaborations

West Australia Opera

Verdi: Otello

Conductor - Joseph Colaneri

Puccini: *Tosca* [Opera in the Park] Conductor – Brian Castles-Onion

Mozart: *The Magic Flute* Conductor – Brad Cohen

Verdi: Il Trovatore

Conductor - Joseph Colaneri

West Australian Ballet

Adam: Giselle

Conductor – Wolfgang Heinz Herold/Lanchberry: *La fille mal gardée*

Conductor - Myron Romanul

Perth International Arts Festival

Tod Machover: Between the Desert and the Deep Blue Sea: A Symphony for Perth Conductor – Carolyn Kuan

Hire Events

In 2014 WASO was hired to perform at the following events:

Gurrumul with WASO (February) Wesfarmers Centenary Concert (April) ANZAC Albany Commemorative Concert (November)

Community Engagement Report

The West Australian Symphony Orchestra has embraced Community Engagement as part of its mission, based on an understanding of its long-term Strategic importance to fulfil the company vision: to touch souls and enrich lives through music. This area of programming has undergone significant growth this past year, as we strive to offer people of all ages and abilities the opportunity to enjoy music in their lives.

Community Outreach

In 2014 WASO introduced a number of new programs and opportunities to play alongside WASO musicians. Importantly, we developed and launched two significant free music education programs for students who live with disadvantage, that provide them with regular music lessons. WASO is the only major performing arts company in the State working with principals and school communities to deliver education programs in this way.

In June, the Onslow Kids Music Education Program (OK ME!) started in Onslow Primary School in the far North-West of WA. Over an initial two year period, teaching artists will visit the school for one week each term, using percussion and instrument-making to teach the students music through ensemble playing and instrument building. The program brings students together to actively participate in music-making and creative play and covers existing curriculum requirements where possible. The year culminated in a public performance at the Shire of Ashburton Christmas Festivities, at which the students played on marimbas they had built with the support of teaching artists Paul Tanner and Mark Cain.

In a first for Western Australia, WASO embarked on an ambitious El Sistema-inspired music education pilot program in three Kwinana Primary schools. Pre-primary students at Medina Primary School, North Parmelia Primary School and Kwinana Christian School received free vocal lessons throughout Term Four, with teaching artists delivering a program that teaches musical skills through singing, listening and movement based exercises. Kwinana is a low socio economic area of metropolitan Perth, and WASO's El Sistema-inspired program seeks to empower children from disadvantaged backgrounds through classical music by using it as a tool to help them reach their full potential and learn life skills.

The Hospital Orchestra Project (HOP) program has reached more than twelve hundred students at Princess Margaret Hospital for Children, through ward visits, performances and workshop programs run in partnership with the School of Special Education Needs: Medical & Mental Health. Starlight Children's Foundation broadcast our visits live throughout their hospital TV network to reach children who are too unwell or physically unable to attend a theatre performance. HOP continues to provide our organisation with some of our most special music sharing experiences. Another important community outreach program, Harmony Music (formerly Castlereagh & Friends) reached one hundred and thirty students with Special Educational Needs, plus teachers and carers at four different schools.



Our first ever Rusty Orchestra was an enormous success, with thirty amateur musicians aged twenty five years and over joining the Orchestra on stage to perform highlights from the classical music repertoire. A video story created by The West Australian newspaper captured the gamut of emotions felt by everyone on the evening from great nervousness to overwhelming enthusiasm and fun. The Big Sing celebrated Harmony Week in 2014, with more than one thousand registered participants joining the WASO Chorus and members of the Orchestra to sing repertoire from all around the world.

In another first, WASO ran a series of Jams for Families as part of the Beethoven Festival, which proved to be an exciting and engaging way to offer young children and instrumentalist's opportunities to enjoy making music with our musicians.

Community Engagement Report Cont.

Education

WASO's education program in 2014 included our entertaining Education Chamber Orchestra (EChO), Primary School concerts, an expanded Open Rehearsal schedule for classical and pop concerts, Morning Symphony concerts, an increased number of Backstage Pass concerts and our West Australian Certificate of Education (WACE) performance of the School Curriculum and Standards Authority list of Designated Works. New initiatives in our education program included EChO in Schools performances, reaching more than 1000 students across Perth metropolitan area as well as a Primary School workshop program with guest international artists.

Two ensembles visited students and communities through our WASO on the Road program. A brass quintet travelled to Karratha, Yaandina, Onslow and Dampier in September. An exciting new initiative on this tour was the presentation of liveto-air performances in partnership with Pilbara Education Regional Office (Department of Education) through the video conferencing technology funded through Royalties for Regions Pilbara Cities Education Project as part of the E-Learning Pilbara Project. Offered to schools in the Hedland and Karijini Education Networks, the fully interactive concert performances saw two schools in Hedland take up the opportunity. The video conferencing technology was further utilitised through a portalconnection on the Centra network thanks to the support of Michael Jennings (Principal, Port Hedland School of the Air). This allowed a second interactive performance to be broadcast to Yandeyarra Remote Community School and across the twenty sites of Port Hedland School of the Air. A string quartet travelled

to Albany, Denmark, Jerramungup (including Bremer Bay and Ongerup schools) to present a series of workshop programs, incursions, and school and community performances including an open rehearsal with local musicians, and a visit to Spencer Park Educational Support Centre in Albany.

Young and Emerging Artists

Our Young and Emerging Artist programs aim to bridge the gap between music student and professional career, and are offered free to all participants. Support for the Composition Project, Orchestral Training Program and International Artist Masterclass Programs enable WASO to provide opportunities for aspiring professional musicians to be mentored by and work alongside our musicians and guest artists in a professional environment. In an exciting line up for 2014, guest artists who shared their expertise through our International Artist Masterclass Program included Karen Gomyo (violin), Lukás Vondráček (piano), Maxim Rysanov (viola), Marcy Stonikas (soprano) and Michael Collins (clarinet). Eight instrumentalists took part in the three week intensive Orchestral Training Program this year, and four composition students participated in the three month long workshop program, which was again managed by West Australian composer James





Philanthropy Report

We are touched by the loyalty of our growing community of Patrons who support WASO through their gifts and we thank everyone who made a gift ...

Through the power of philanthropic partnerships, our community of Patrons and Friends underpins WASO's ability to achieve its vision to touch souls and enrich lives through music. Our Patrons' belief in what we do inspires us all and we thank them all for their ongoing support.

WASO Philanthropy grew by nearly 10% in 2014 and it remains an important and steadily growing income stream for the company. The foundation stone of WASO Philanthropy, our Annual Giving campaign, raised nearly \$520,000 exceeding \$500,000 for the first time a wonderful way to celebrate ten years of Annual Giving at WASO. Special acknowledgement and thank you to the Patrons who have made an annual donation since 2005:

Fred & Margaret Affleck Sally Burton Brian Cresswell Gerty Ewen Annette Finn David & Valerie Gulland Janet Holmes à Court AC John Isherwood (deceased) B M Kent Bryant Macfie Peter & Patricia Moss Iill Mulheron John Overton Heather Rogers Judith Sienkiewicz David Turner & Judith Wilton Andrew & Marie Yuncken The Beethoven Circle supported the Beethoven Festival through major gifts made across 2013 and 2014. Supporting excellence across all programming is critical and in 2014 WASO Philanthropy created

an Excellence Circle that focuses on WASO's ability to continue to excel across all areas of the business, including the Brahms Festival in 2015. Thank you to our inaugural Excellence Circle members: Janet Holmes à Court AC, Jean Arkley, Torsten & Mona Ketelsen and Bob & Gay Branchi.

Reach Out is a philanthropic campaign that supports our Community Engagement and Education programs. This year we welcomed two new foundations: the Feilman Family Foundation and The Stan Perron Charitable Foundation, both directly supporting the new WASO El Sistema-inspired music program being developed in three primary schools across Kwinana.

Bequests and the Endowment Fund of the Orchestra

Gifts through bequests are now vital to WASO's future and we are committed to building our Endowment Fund through major gifts and bequests. A bequest is a gift to all Western Australians and to the future of culture and the arts in our community. Most of our bequests will be invested and preserved in the Endowment Fund for the Orchestra and the income earned used to support WASO's activities and programs. Each year we receive notice of several bequests. We now have thirty seven known bequestors which will have a significant impact on the size of our Endowment Fund over the next twenty to thirty years.

Volunteers

Our volunteer community grows each year and plays an important role at WASO. In 2014 the volunteer community contributed over sixteen hundred hours, in the office and at the Perth Concert Hall. We warmly thank all our volunteers for this significant and important contribution.

Events for Patrons & Friends

Events for Patrons & Friends remain a wonderful way for this special community to stay in touch. Alongside our events for Patrons, we also hold a series of events for the whole Patrons & Friends community. Thank you to our Patrons & Friends Committee who helped to create these events in 2014:

- An Evening with Maggie Beer
- Meet the Orchestral Arranger
- Three Meet the Chamber Orchestra events
- Four WASO in Rehearsal events
- Patrons & Friends Christmas Party

All proceeds from these events go towards the Friends of WASO Scholarship which supports professional development opportunities for musicians. In 2014 this Scholarship was awarded to:

Associate Principal Flute Mary-Anne Blades and Tutti Horn Francesco Lo Surdo.

Our 2014 Patrons & Friends Committee:

Robyn Glindemann, President
Barry Neubecker, Vice President
John Isherwood, Secretary (deceased)
Glenda Campbell-Evans
Heather Rogers
Margaret Marston
Graham Mahoney
Gina Humphries
Wolfgang Lehmkuhl
Christine Reitzenstein
(WASO musician representative)
Alecia Benzie
(WASO management representative)

Philanthropy Report cont.

Thank you to all our volunteers who helped in the WASO office and Perth Concert Hall:

Mary Azzopardi **Brigitte Bauer** Pam Bennet Sue Blackham John Bonny Leonie Brewer

Glenda Campbell-Evans Sandra Carruthers Annette Cottee Jop Delfos Val Ferreira Robyn Forshaw Pat Gallaher (deceased) Robyn Glindemann Pauline Handford Regina Hansen Rosemary Hart

Tin Huynh

Annie Hood

Gina Humphries

John Isherwood (deceased) Colin Kennedy Barbara Kent Colin King Jo King Penny King Eric Lawson Judy Leembruggen Wolfgang Lehmkuhl Chris Louthean Brian MacFarlane Graham Mahony Margaret Marston Verna McLeod Nicky McLaughlin Julie Mews Nelson Mews Peter Mountford

Marina Murphy

Val Neubecker

Barry Neubecker

Rosemary Panting

Mary Napier

Dusty Peck

Pam Platt

Andrew Poli Suzy Poli Heidi Polomé Brenda Pullan **Audrey Rogers Heather Rogers** Christine Rtshiladze

Sue Rule Calvin Snyders Jan Stacey Sandy Tasker **Edel Taylor** Ruth Thorn Jeanette Tso Margaret Walker Mary West Stan Vicich Valerie Vicich Andrew Yuncken

Thank you to the sixty volunteers who worked tirelessly at our 2014 City of Perth Symphony in the City.

We thank the following Patrons for their generous contribution to WASO Philanthropy across 2014:

REACH OUT

Jean Arkley Prue Ashurst

Creative Partnerships Australia

Ron & Penny Crittall

Ken Evans

Feilman Family Foundation The James Galvin Foundation

Robyn Glindemann Ken Johnson Barrie & Jude Lepley Mathie Family

McCusker Charitable Foundation

Minderoo Foundation

Mrs Morrell Joan Reyland John & Alison Rigg Simon Lee Foundation The Stan Perron Charitable

Foundation Anonymous (1)

THE WASO SONG BOOK

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Trish Williams – Strategic Interactions

Anonymous (1)

CELESTE & BRASS CAMPAIGN

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Dr Patricia Kailis

Margaret & Rod Marston

Jill Mulheron Sonia Phelan Spinifex Trust Peter & Jean Stokes Trish Williams – Strategic

Interactions Sue & Ron Wooller Anonymous (5)

Philanthropy Report cont.

VIRTUOSO PATRON

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The Family of Hilary Owens Ron & Philippa Packer Michael & Lesley Page

Athena Paton

Associate Prof Tim Pavy

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in memory of Hilary Owens

Charmian Phillips in memory of Colin Craft

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Ann Whyntie Jean & Ian Williams AO Jim & Gill Williams

Hilary & Peter Winterton AM

Yalambi Farm Stud Anonymous (25)

Philanthropy Report Cont.

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Helen Cook Brian Cresswell Gina & Neil Davidson Frances Davies Jop & Hanneke Delfos Rai & Erika Dolinschek

Mrs G Ewen Farghaly Family Annette Finn Joan Gagliardi

Pat Gallaher (deceased)

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Douglas M & Regina Hansen

Prof Alan Harvey & Dr Paulien de Boer Richard Hatch

Dr Penny Herbert in memory

of Dunstan Herbert Helen Hollingshead Peter Ingram

John Isherwood (deceased)

Cynthia Jee Peter S Jones

In memory of Dr Brenton Knott Trevor & Ane Marie Lacy

Meg Lewis

Teresa & Jemima Loveland

Megan Lowe

Dr Mary Ellen MacDonald

Mrs Carolyn Milton-Smith in loving memory of Emeritus Prof. John

Milton-Smith Dr Peter Moss Marianne Nilsson Marjan Oxley

Graham & Hildegarde Pennefather

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Adrian & Ruth Phelps Richard & Alpha Pilpel OAM

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Dr Chris & Mrs Vimala Whitaker

Violette William Janet Williams

Judith Wilton & David Turner

Patricia Wong Anonymous (20)

FRIENDS

Thank you to all our Friends who support WASO through their gift.

Corporate Development Report

In 2014, WASO was delighted to have secured two new major partnerships, with Healthway and MACA Limited...

Contributing 15% of the orchestra's revenue, WASO's corporate and government partners continue to be vital in supporting the financial stability of the Orchestra. Led by Principal Partner, Wesfarmers Arts, WASO is proud to be in partnership with a strong network of organisations committed to helping the Orchestra achieve its vision.

In 2014, WASO was delighted to have secured two new major partnerships, with Healthway and MACA Limited becoming partners of the orchestra's two flagship series'. This combined with steady growth in renewing partnerships, sustained sponsorship and grants revenue in what was otherwise a challenging year in the corporate sector.

In 2014, WASO was pleased to welcome the following new partners:

- Healthway returned as a partner with a landmark sponsorship promoting the Alcohol. Think Again message. Healthway secured naming rights to WASO's premium Masters Series for two years.
- WASO confirmed a three year agreement with MACA Limited, a mining and civil construction company. The partnership provides naming rights to WASO's flagship Classics Series, and is MACA Limited's first and only major arts partnership.
- This year, Perth Airport came on board as a supporting partner of WASO's Hospital Orchestra Project Christmas performance at which an

- ensemble from the Orchestra were joined by WASO Chorus members in visiting and providing a special concert for children at Princess Margaret Hospital.
- Clayton Utz became WASO's legal partner with a partnership extending to 2015. The partnership has helped progress WASO's management of the Concert Hall.
- Having successfully worked with Hale School for several years, WASO welcomed them as an Education Partner, supporting the Western Australian Certificate of Education Designated Works concert.
- WASO also welcomed a new catering partner, Heyder & Shears, who provided outstanding corporate hospitality at WASO's major outdoor concert, City of Perth Symphony in the City.
- Aravina Estate and Edwards Wines also joined the corporate family supporting WASO's functions and events.
- Channel 7 joined WASO's media supporters as the exclusive commercial television partner.
- · Kitchen HQ (now Winning Appliances) joined WASO as an Orchestra Supporter providing support for The Cook, The Chef & WASO.

WASO wishes to recognise the generous support of the following partners who were able to significantly grow their contribution in 2014:

- Working with Chevron WASO was able to develop the Onslow Kid's Music Education program (OK ME!). The two year pilot program delivers specialist music education in Onslow School, engaging students in music making and creative play, touching on curriculum and offering professional learning to teachers. Chevron also continued to support WASO on the Road tours to the Pilbara and Kwinana area.
- Singapore Airlines became WASO's Latitude New Music Festival partner in 2014.
- Apache Energy grew their support of the Principal Flute chair and International Masterclass program.
- WASO's long-standing wine partners Howard Park, Leeuwin Estate, Moss Wood, Pierro and Vasse Felix, all generously increased their support to continue offering exceptional hospitality to all WASO's corporate partners throughout the year.

2014 Corporate Partners



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West Australian Symphony Orchestra Pty Ltd

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